

Air Force Pamphlet 63 128 Integrated Life Cycle Management

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Defense Innovation Handbook - Adedeji B. Badiru 2018-09-03

Innovation is the lifeline of national development. This handbook is a collection of chapters that provide techniques and methodologies for achieving the transfer of defense-targeted science and technology development for general industrial applications. The handbook shows how to translate theory and ideas into practical applications. Experts from national defense institutions, government laboratories, business, and industry contributed chapters to this handbook. The handbook also serves as an archival guide for nations, communities, and businesses expecting to embark upon science and technology transfer to industry. Included are several domestic and international case examples of practical innovation. Since the dawn of history, nations have engrossed themselves in developing new tools, techniques, and methodologies to protect their geographical boundaries. From the crude implements used by prehistorical people to very modern technologies, the end game has been the same. That is, to protect the homeland. Even in times of peace, efforts must be made to develop new machinery, equipment, processes, and devices targeted for the protection of the nation. The emergence of organized nations and structured communities facilitated even more innovative techniques of national defense. Evolution, revolution, and innovation have defined human existence for millennia. From the Ice Age to the Stone Age, the Bronze Age, the

Iron Age, and to the modern age, innovation, rudimentary as it may be in many cases, has determined how humans move from one stage to the next. This comprehensive handbook provides a clear guide on the nuances of initiating and actualizing innovation. Both the qualitative and quantitative aspects of innovation are covered in the handbook. Features: Uses a systems framework to zero in on science and technology transfer Focuses on leveraging technical developments in defense organizations for general societal applications Coalesces the transfer strategies collated from various sources and practical applications Represents a world-class diverse collection of science and technology development, utilization, and transfer Highlights a strategy for government, academia, and industry partnerships
Air Force Federal Acquisition Regulation Supplement (AFFARS). - United States. Department of the Air Force 1988

Army Facilities Management - Department of Defense 2012-08-24
AR 420-1 Published 1 June 2018 Army Facilities Engineering Regulation 420-1, Army Facilities Management (24 August 2012) describes the management of public works activities, housing, and other facilities operations and management, military construction program development and execution, master planning, utilities services and energy management, and fire and emergency services. Also, it identifies and synthesizes other regulations that provide detailed facilities

management policy. This regulation applies to the Active Army, the Army National Guard/Army National Guard of the United States, and the U.S. Army Reserve. This book is a terrific source for sound, cost-effective energy management and investment practices to enhance the DoD's energy security and environmental stewardship. Depending on the military installation location, well-planned energy and water use savings can represent thousands to hundreds-of thousands dollars each year, and many can be achieved with minimal cash outlays. Why buy a book you can download for free? We print this book so you don't have to. First you gotta find a good clean (legible) copy and make sure it's the latest version (not always easy). Some documents found on the web are missing some pages or the image quality is so poor, they are difficult to read. We look over each document carefully and replace poor quality images by going back to the original source document. We proof each document to make sure it's all there - including all changes. If you find a good copy, you could print it using a network printer you share with 100 other people (typically its either out of paper or toner). If it's just a 10-page document, no problem, but if it's 250-pages, you will need to punch 3 holes in all those pages and put it in a 3-ring binder. Takes at least an hour. It's much more cost-effective to just order the latest version from Amazon.com This book includes original commentary which is copyright material. Note that government documents are in the public domain. We print these large documents as a service so you don't have to. The books are compact, tightly-bound, full-size (8 1/2 by 11 inches), with large text and glossy covers. 4th Watch Publishing Co. is a SDVOSB. If you like the service we provide, please leave positive review on Amazon.com.

Proposed Analytical Products for the Air Force Warfighting Integration Capability -

Debra Knopman 2021-02-15

RAND Project Air Force assisted the Air Force Warfighting Integration Capability (AFWIC) in conceptualizing analytical and other products to support concept development, options for future force design, and capability development planning.

Department of Defense Dictionary of Military and Associated Terms - United

States. Joint Chiefs of Staff 1994

Air Force Technical Order System - James F. Jarrett 1984

Command Of The Air - General Giulio Douhet 2014-08-15

In the pantheon of air power spokesmen, Giulio Douhet holds center stage. His writings, more often cited than perhaps actually read, appear as excerpts and aphorisms in the writings of numerous other air power spokesmen, advocates-and critics. Though a highly controversial figure, the very controversy that surrounds him offers to us a testimonial of the value and depth of his work, and the need for airmen today to become familiar with his thought. The progressive development of air power to the point where, today, it is more correct to refer to aerospace power has not outdated the notions of Douhet in the slightest. In fact, in many ways, the kinds of technological capabilities that we enjoy as a global air power provider attest to the breadth of his vision.

Douhet, together with Hugh "Boom" Trenchard of Great Britain and William "Billy" Mitchell of the United States, is justly recognized as one of the three great spokesmen of the early air power era. This reprint is offered in the spirit of continuing the dialogue that Douhet himself so perceptively began with the first edition of this book, published in 1921. Readers may well find much that they disagree with in this book, but also much that is of enduring value. The vital necessity of Douhet's central vision-that command of the air is all important in modern warfare-has been proven throughout the history of wars in this century, from the fighting over the Somme to the air war over Kuwait and Iraq. *TRADOC Pamphlet TP 600-4 The Soldier's Blue Book* - United States Government Us Army 2019-12-14

This manual, TRADOC Pamphlet TP 600-4 The Soldier's Blue Book: The Guide for Initial Entry Soldiers August 2019, is the guide for all Initial Entry Training (IET) Soldiers who join our Army Profession. It provides an introduction to being a Soldier and Trusted Army Professional, certified in character, competence, and commitment to the Army. The pamphlet introduces Soldiers to the Army Ethic, Values, Culture of Trust,

History, Organizations, and Training. It provides information on pay, leave, Thrift Saving Plans (TSPs), and organizations that will be available to assist you and your Families. The Soldier's Blue Book is mandated reading and will be maintained and available during BCT/OSUT and AIT. This pamphlet applies to all active Army, U.S. Army Reserve, and the Army National Guard enlisted IET conducted at service schools, Army Training Centers, and other training activities under the control of Headquarters, TRADOC.

Gulf War Air Power Survey - Thomas A. Keaney
1993

Military Construction Program - Central Intelligence Agency 2021-09-09

This work has been selected by scholars as being culturally important and is part of the knowledge base of civilization as we know it. This work is in the public domain in the United States of America, and possibly other nations. Within the United States, you may freely copy and distribute this work, as no entity (individual or corporate) has a copyright on the body of the work. Scholars believe, and we concur, that this work is important enough to be preserved, reproduced, and made generally available to the public. To ensure a quality reading experience, this work has been proofread and republished using a format that seamlessly blends the original graphical elements with text in an easy-to-read typeface. We appreciate your support of the preservation process, and thank you for being an important part of keeping this knowledge alive and relevant.

Environment Safety & Occupational Health - 1998

Integration of the Armed Forces, 1940-1965 - Morris J. MacGregor 2020-06-18

"In the quarter century that followed American entry into World War II, the nation's armed forces moved from the reluctant inclusion of a few segregated Negroes to their routine acceptance in a racially integrated military establishment. Nor was this change confined to military installations. By the time it was over, the armed forces had redefined their traditional obligation for the welfare of their members to include a promise of equal treatment for black

servicemen wherever they might be. In the name of equality of treatment and opportunity, the Department of Defense began to challenge racial injustices deeply rooted in American society. For all its sweeping implications, equality in the armed forces obviously had its pragmatic aspects. In one sense it was a practical answer to pressing political problems that had plagued several national administrations. In another, it was the services' expression of those liberalizing tendencies that were permeating American society during the era of civil rights activism. But to a considerable extent the policy of racial equality that evolved in this quarter century was also a response to the need for military efficiency. So easy did it become to demonstrate the connection between inefficiency and discrimination that, even when other reasons existed, military efficiency was the one most often evoked by defense officials to justify a change in racial policy." _x000D_ Morris J. MacGregor, Jr., received the A.B. and M.A. degrees in history from the Catholic University of America. He continued his graduate studies at the Johns Hopkins University and the University of Paris on a Fulbright grant. Before joining the staff of the U.S. Army Center of Military History in 1968 he served for ten years in the Historical Division of the Joint Chiefs of Staff.

The Gospel of Life - Pope John Paul II 1995-04 Reaffirming the "greatness and inestimable value of human life," Pope John Paul II discusses in this encyclical letter the present-day legal, ethical, and moral threats to life. In view of today's climate of practical materialism, he addresses, among other issues: abortion artificial reproduction techniques contraception death penalty euthanasia legitimate defense sterilization suicide The Holy Father encourages the faithful to promote and develop the Christian message concerning life, based on the goodness and dignity of life and on the human responsibility to share in the fullness and truth of God's love. In order to build a new culture of human life through prayer and action, he welcomes evangelization efforts and stresses the role of the family in bringing this to fruition. Noting the unique role of women in promoting a "new feminism" that overcomes discrimination, violence, and exploitation, the pope recognizes the witness of love through motherhood and also

adds a special word to women who have had an abortion. The letter concludes by looking to Jesus, in order that all may contemplate the life that was made manifest, and to the example and solace of Mary, who is the mother of life.

Professional Military Education for Air Force Officers - Richard L. Davis 1991

Brothers in Berets - Forrest L. Marion 2018
The Air Force Special Operations Command (AFSOC) special tactics community is a small, tight-knit brotherhood of proficient and committed warriors, consisting of special tactics officers and combat controllers, combat rescue officers and pararescuemen, and officer and enlisted special operations weathermen. These warriors have consistently proven themselves to be an invaluable force multiplier throughout history in conflicts around the world. This is their story.--Provided by publisher.

Propeller - Tanner Corbridge 2019-06-25
The newest addition to Partners In Leadership's accountability series that began with the classic *The Oz Principle*. *The Oz Principle* has sold more than a million copies since it debuted in 1994, establishing it as the go-to reference on workplace accountability throughout the world. By embracing its practical and invaluable advice, tens of thousands of companies have improved their organizational accountability -- the key to achieving and sustaining exceptional results. Now, the team at Partners In Leadership is applying thirty years of proven success to a whole new concept: *Propeller*. This book presents a modern take on accountability, while remaining faithful to the elegantly simple premise: When people take personal ownership of their organization's priorities and accept responsibility for their own performance, they become more engaged and perform at a higher level. With all new examples and stories, *Propeller* builds on the *The Oz Principle*'s legacy to inspire the next generation of readers to tap the incredible power of personal, team, and organizational accountability.

Air Base Defense in the Republic of Vietnam, 1961-1973 - Roger P. Fox 1979

The Profession of Arms - Sir John Hackett 1988

The 31 Initiatives -

The Noncommissioned Officer and Petty Officer - National Defense University Press 2013-12

Full color publication with photographs. A first of its kind, this book-of, by, and for the noncommissioned officer and petty officer-is a comprehensive explanation of the enlisted leader across the U.S. Armed Services. It complements *The Armed Forces Officer*, the latest edition of which was published by NDU Press in 2007, as well as the Services' NCO/PO manuals and handbooks. Written by a team of Active, Reserve, and retired senior enlisted leaders from all Service branches, this book defines and describes how NCOs/POs fit into an organization, centers them in the Profession of Arms, explains their dual roles of complementing the officer and enabling the force, and exposes their international engagement. As Chairman of the Joint Chiefs of Staff General Martin E. Dempsey writes in his foreword to the book, "We know noncommissioned officers and petty officers to have exceptional competence, professional character, and soldierly grit-they are exemplars of our Profession of Arms." Aspirational and fulfilling, this book helps prepare young men and women who strive to become NCOs/POs, re-inspires serving enlisted leaders, and stimulates reflection by those who have retired from or left active service. It also gives those who have never worn the uniform a better understanding of who these exceptional men and women are, and why they are properly known as the "Backbone of the Armed Forces."

Air University Style and Author Guide - Air Press 2012-05-25

The faculty, staff and students of Air University will find that this Guide is designed to unify their writing stylistically and to give them information about publishing with AU Press. Rapid expansion in the field of electronic media - especially the internet - has made AU research and writing increasingly accessible. Based on recognized but forward-looking principles of standard English usage, this Guide provides reliable guidance on such matters as punctuation, capitalization, abbreviation, documentation, numbers, spelling, and much more.

Air Force Roles and Missions - Warren A. Trest

1998

Traces the usage of- and meaning given to- the terms "roles and missions" relating to the armed forces and particularly to the United States Air Force, from 1907 to the present.

Strengthening U.S. Air Force Human Capital Management - National Academies of Sciences, Engineering, and Medicine 2021-03-02

The USAir Force human capital management (HCM) system is not easily defined or mapped. It affects virtually every part of the Air Force because workforce policies, procedures, and processes impact all offices and organizations that include Airmen and responsibilities and relationships change regularly. To ensure the readiness of Airmen to fulfill the mission of the Air Force, strategic approaches are developed and issued through guidance and actions of the Office of the Deputy Chief of Staff for Manpower, Personnel and Services and the Office of the Assistant Secretary of the Air Force for Manpower and Reserve Affairs.

Strengthening US Air Force Human Capital Management assesses and strengthens the various U.S. Air Force initiatives and programs working to improve person-job match and human capital management in coordinated support of optimal mission capability. This report considers the opportunities and challenges associated with related interests and needs across the USAF HCM system as a whole, and makes recommendations to inform improvements to USAF personnel selection and classification and other critical system components across career trajectories.

Strengthening US Air Force Human Capital Management offers the Air Force a strategic approach, across a connected HCM system, to develop 21st century human capital capabilities essential for the success of 21st century Airmen.

Airman's Manual - U.s. Air Force 2013-10-07

This manual applies to Air Force active duty, Air Force Reserve, Air National Guard, emergency essential civilians and contract personnel. This manual contains the latest changed approved by the Air Force effective JUNE 24, 2011. It compiles existing war skill tactics, techniques, and procedures from many sources into a pocket-sized, quick reference guide. This manual implements AFPD 10-25, Emergency Management, and incorporates provisions of

various International Agreements and Conventions, US Codes, DOD Directives, Chairman of the Joint Chiefs of Staff Command Instructions, Uniform Code of Military Justice, Air Force Instructions, Manuals, Pamphlets, Visual Aids and Handbooks; AF Occupational Safety and Health Standards, Technical Orders, Guides, and Concepts of Operation. As an expeditionary Airman you must stay ready to deploy anywhere in the world on short notice. This manual doesn't contain everything you must know. It doesn't focus on the integrated joint or multinational nature of combat operations. It doesn't replace regulations or local procedures you'll need to follow. This manual does, however, cover basic warfighting skills and points of knowledge with the intent to help you successfully complete the mission. The tasks outlined in this manual apply at both deployed and home station locations. Keep the Airman's Manual close to you; use it while training and exercising for contingencies and deployments. Refer to it often... you'll need it. Fly, Fight, and Win! AFPAM 10-100.

The Armed Forces Officer - Richard Moody Swain 2017

In 1950, when he commissioned the first edition of *The Armed Forces Officer*, Secretary of Defense George C. Marshall told its author, S.L.A. Marshall, that "American military officers, of whatever service, should share common ground ethically and morally." In this new edition, the authors methodically explore that common ground, reflecting on the basics of the Profession of Arms, and the officer's special place and distinctive obligations within that profession and especially to the Constitution.

Foundation of the Force - Mark R. Grandstaff 1997

A study of how Air Force enlisted personnel helped shape the future Air Force and foster professionalism among noncommissioned officers in the 1950s.

Sharing Success - Owning Failure: Preparing to Command in the Twenty-First Century Air Force

- Colonel Usaf David L Goldfein 2012-08-17

Command is the ultimate service. It is a time when we have the singular responsibility to create and lead strong Air Force units. A time when our passion for our Air Force and our vision for its future must be overwhelmingly

clear. Early in the "Developing Aerospace Leaders" initiative, we began to focus on the way in which the institution teaches leadership and prepares airmen for command. What we found was a wide range of practices and a wide range of expectations - a complicating factor in today's Expeditionary Aerospace Force. We realize that preparing our officers to command effective, mission-oriented units must be a deliberate process. It must develop our unique airman perspective, creating commanders who are able to communicate the vision, have credibility in the mission area, and can lead our people with inspiration and heart. The foundation of our institution's effectiveness has always been its leaders. Colonel Goldfein's work provides valuable lessons learned and serves as a worthwhile tool to optimize your effectiveness as a squadron commander. This book is a must-read, not only for those selected to command a squadron but for all our young officers, helping them understand what the requirements of squadron command will be. Remember, command is a unique privilege - a demanding and crucial position in our Air Force. "Sharing Success - Owning Failure" takes you a step closer to successfully meeting that challenge.

Apollo's Warriors - Michael E. Haas 1998-05
Presenting a fascinating insider's view of U.S.A.F. special operations, this volume brings to life the critical contributions these forces have made to the exercise of air & space power. Focusing in particular on the period between the Korean War & the Indochina wars of 1950-1979, the accounts of numerous missions are profusely illustrated with photos & maps. Includes a discussion of AF operations in Europe during WWII, as well as profiles of Air Commandos who performed above & beyond the call of duty. Reflects on the need for financial & political support for restoration of the forces. Bibliography. Extensive photos & maps. Charts & tables.

The Human Side of Cyber Conflict - John P Geis II 2019-07-20

In response to a tasking from the Air Force chief of staff, the Air Force Research Institute conducted a review of how the service organizes, educates/trains, and equips its cyber workforce. The resulting findings were used to develop recommendations for how the Air Force

should recruit, educate, train, and develop cyber operators from the time they are potential accessions until they become senior leaders in the enlisted and officer corps. This study's discoveries, analyses, and recommendations are aimed at guiding staff officers and senior leaders alike as they consider how to develop a future cyber workforce that supports both Air Force and US Cyber Command missions across the range of military operations.

Defending Air Bases in an Age of Insurgency - Shannon Caudill 2014-08

This anthology discusses the converging operational issues of air base defense and counterinsurgency. It explores the diverse challenges associated with defending air assets and joint personnel in a counterinsurgency environment. The authors are primarily Air Force officers from security forces, intelligence, and the office of special investigations, but works are included from a US Air Force pilot and a Canadian air force officer. The authors examine lessons from Vietnam, Iraq, Afghanistan, and other conflicts as they relate to securing air bases and sustaining air operations in a high-threat counterinsurgency environment. The essays review the capabilities, doctrine, tactics, and training needed in base defense operations and recommend ways in which to build a strong, synchronized ground defense partnership with joint and combined forces. The authors offer recommendations on the development of combat leaders with the depth of knowledge, tactical and operational skill sets, and counterinsurgency mind set necessary to be effective in the modern asymmetric battlefield.

Brown Bag Lessons - Don Alexander 2012
Brown Bag Lessons, The Magic of Bullet Writing centers on effective bullet writing and guarantees immediate improvement. Skillful writing doesn't have to be difficult. No other book approaches writing the way this book does, and no other book teaches these techniques. After reading this book, you will fully understand how to write strong bullets and "why" every word matters. In 2003 the author created a seminar to teach a fair and consistent process to evaluate recognition packages. This seminar transformed an entire organization within six months. Since then, the techniques have decisively transformed the writing, recognition,

and promotions of every organization applying them. The practices in this book continue to positively impact the Air Force and sister services through professional military education. In addition, the concepts have helped transitioning service members and college students better communicate acquired capabilities and competencies on their résumés. Read on to discover the "magic" and open your eyes to a brand new way to look at writing. The US Air Force promotion system emphasizes the importance of documenting your very best accomplishments. Under this system, promotion comes from the most recent performance reports, so Airmen must communicate the best accomplishments and not just words that fill the white space. This Magic of Bullet Writing will ensure you know how to articulate not just what you are doing but also convey your strongest competencies and capabilities so the promotion board can fully assess your readiness for promotion. Training materials that correspond to the lessons in this book are available for free download at <http://www.brownbaglessons.com>. Are you ready for the magic?

Chasing Success - Air University Press
2019-07-17

This book examines how international expectations intersected with the United States Air Force's fight for autonomy and utility, explains how the service began to change, and asks how airpower-and the US military as a whole-might further deepen its efforts. The author expands perspectives on assessing and directing the use of airpower and encourages further work to maximize both mission accomplishment and civilian protection. The recent evolution of US airpower offers inspiring, if incomplete, evidence that the conduct of war can become more humane while remaining effective. Technology, adversaries, and the goals of armed conflict will continue to evolve, but the central challenge of humanizing war will endure. Part one outlines the challenge that contemporary expectations about the American use of force pose for airpower. Part two describes the Air Force's adaptation to modern expectations of civilian protection, tracing operational experiences during the 1990s and the consequent operational and institutional innovation.

Air Force Handbook 1 - U. S. Air Force
2018-07-17

This handbook implements AFPD 36-22, Air Force Military Training. Information in this handbook is primarily from Air Force publications and contains a compilation of policies, procedures, and standards that guide Airmen's actions within the Profession of Arms. This handbook applies to the Regular Air Force, Air Force Reserve and Air National Guard. This handbook contains the basic information Airmen need to understand the professionalism required within the Profession of Arms. Attachment 1 contains references and supporting information used in this publication. This handbook is the sole source reference for the development of study guides to support the enlisted promotion system. Enlisted Airmen will use these study guide to prepare for their Promotion Fitness Examination (PFE) or United States Air Force Supervisory Examination (USAFSE).

Special Air Warfare and the Secret War in Laos - Air University Press 2019-07-02

The story of special air warfare and the Air Commandos who served for the ambassadors in Laos from 1964 to 1975 is captured through extensive research and veteran interviews. The author has meticulously put together a comprehensive overview of the involvement of USAF Air Commandos who served in Laos as trainers, advisors, and clandestine combat forces to prevent the communist takeover of the Royal Lao Government. This book includes pictures of those operations, unveils what had been a US government secret war, and adds a substantial contribution to understanding the wider war in Southeast Asia.

Air Power And The Ground War In Vietnam, Ideas And Actions - Dr Donald J. Mrozek
2015-11-06

Ultimately, this study is about a smaller Vietnam War than that which is commonly recalled. It focuses on expectations concerning the impact of air power on the ground war and on some of its actual effects, but it avoids major treatment of some of the most dramatic air actions of the war, such as the bombing of Hanoi. To many who fought the war and believe it ought to have been conducted on a still larger scale or with fewer restraints, this study may seem almost perverse, emphasizing as it does the utility of air

power in conducting the conflict as a ground war and without total exploitation of our most awe-inspiring technology. Although the chapters in this study are intended to form a coherent and unified argument, each also offers discrete messages. The chapters are not meant to be definitive. They do not exhaust available documentary material, and they often rely heavily on published accounts. Nor do they provide a complete chronological picture of the uses of air power, even with respect to the ground war. Nor is coverage of areas in which air power was employed—South Vietnam, Laos, Cambodia, and North Vietnam—evenly distributed nor necessarily proportionate to the effort expended in each place during the war. Lastly, some may find one or another form of air power either slightly or insufficiently treated. Such criticisms are beside the point, for the objectives of this study are to explore a comparatively neglected theme—the impact of air power on the ground—and to encourage further utilization of lessons drawn from the Vietnam experience.

Model Rules of Professional Conduct - American Bar Association. House of Delegates 2007
The Model Rules of Professional Conduct provides an up-to-date resource for information on legal ethics. Federal, state and local courts in all jurisdictions look to the Rules for guidance in solving lawyer malpractice cases, disciplinary actions, disqualification issues, sanctions questions and much more. In this volume, black-letter Rules of Professional Conduct are followed by numbered Comments that explain each Rule's purpose and provide suggestions for its practical application. The Rules will help you identify proper conduct in a variety of given situations, review those instances where discretionary action is possible, and define the nature of the relationship between you and your clients, colleagues and the courts.

The Army Air Forces in World War II: Men and planes - 1948

Aging Aircraft - Raymond Pyles 2003

To help improve the Air Force's ability to foresee the implications for safety, aircraft availability, and cost of its plans to retain aircraft fleets for service lives that may be as long as 80 years, and to identify actions that will mitigate or avoid some of the more severe consequences, this study measures how the USAF aircraft fleets' ages relate to maintenance and modification workloads and material consumption.

Medical Support of the Army Air Forces in World War II - United States. Air Force Medical Service 1955

The Tongue and Quill - Air Force 2019-10-11

The Tongue and Quill has been a valued Air Force resource for decades and many Airmen from our Total Force of uniformed and civilian members have contributed their talents to various editions over the years. This revision is built upon the foundation of governing directives and user's inputs from the unit level all the way up to Headquarters Air Force. A small team of Total Force Airmen from the Air University, the United States Air Force Academy, Headquarters Air Education and Training Command (AETC), the Air Force Reserve Command (AFRC), Air National Guard (ANG), and Headquarters Air Force compiled inputs from the field and rebuilt The Tongue and Quill to meet the needs of today's Airmen. The team put many hours into this effort over a span of almost two years to improve the content, relevance, and organization of material throughout this handbook. As the final files go to press it is the desire of The Tongue and Quill team to say thank you to every Airman who assisted in making this edition better; you have our sincere appreciation!